IDENTIFYING THE KEY CHALLENGES IN EVALUATION AND PRICING OF ONCOLOGY COMBINATION THERAPIES AND FUTURE POLICY CHANGES USING A WEB-BASED PORTAL TO **ENGAGE PAYERS**



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INTRODUCTION

Combinations of two or more branded oncology drugs have improved patient outcomes in several cancers, but are associated with high costs, pose challenges for payers and have faced access barriers.

This research was completed by payers in UK, France, Germany, Italy, Spain, USA and Japan to understand:

- The key challenges associated with evaluation of high cost combination oncology regimens
- The level of discounting expected for the price of combination
- The future policy changes that will impact how

RESULTS

P & R approaches and expectations on discounting for combination oncology therapies

Whilst most scope countries negotiate the national list price of each drug separately, there is a variation in use of additional tools that impact the net price such as budget caps, price-volume agreements, or additional regional or local-level discounts. Most combinations launched to date included an in-market product and a new molecule, with only the new product subjected to price negotiation in most instances. While payers in France and Spain expect pricing discounts on combination regardless of the manufacturer base; in Germany, Italy, UK, USA and Japan greater discounts are expected mostly when products in the combination are from the same manufacturer.



payers manage the high cost of combination regimens

METHODOLOGY

A web-based survey was administered through the Rapid Payer Response[™] online portal (RPR[®]) to 40 payers with experience in HTA and reimbursement decision-making for oncology products in the USA (10) and 5 payers per country in France, Germany, Italy, Spain, UK and Japan. Payer profiles included former members of NICE and NHS England in the UK, ex-CEPS and ex-TC payers in France, ex-GBA and SHI payers in Germany and both national and regional level payers in Italy and Spain, Commercial and Medicare payers in the USA and ex-MOH members in Japan. Responses were collected through the RPR[®] interactive platform in 5 days allowing opportunity to ask clarifying and follow up questions to triangulate insights.

one product is currently on market initial pricing, price-volume and 1.5 As combination if manufactured by budget ceiling agreement for each molecule the same company Calculations based on ex-factory price of the comparator; premium 1 + 1 = 1.2 -Х Separately expected only with 'added benefit 1.6 rating' depends on variety of factors for in-market component Pricing is proportionate to the Separately if manufactured by Clinical benefit clinical benefit offered by the different companies or if at least and budget combination therapy, price-volume one product is currently on market impact based agreements or regional/local As combination if manufactured by evaluation discounts may be negotiated the same company **Clinical benefit** Pricing would be proportionate to and nascent Separately the clinical benefit offered by the use of cost combination therapy effectiveness The combination is evaluated as one therapy but price negotiation Cost-effectiven Negotiation based on NHS set price is typically done separately for ess based of the comparator and incremental individual components if from a approach cost different manufacturer Cost of complications, overall cost 1 + 1 = 2of care also included by some plans. (adding Formulary listing dependent on FDA Separately individual approval and NCCN component recommendation, and not on cost) product cost

Figure 1. Pricing and reimbursement processes for combinations of two or more branded oncology products

Evidence challenging robustness Payers considered that effective evidence generation in case of combination products is 4.8 4.0 crucial to justify the added cost due to synergistic effect. Payers perceive that supporting the 3.5 4.8 3.2 value of combinations launched to date have delivered only limited incremental benefit but can combination substantially increase the overall treatment costs. strategies \geq S Lack of 4.8 Combination products prolong the survival leading to an increased treatment duration effective pricing which poses a greater challenge to moderate budget impact for payers. Currently, rating negotiation/cost 3.3 4.2 payers utilize conventional financial tools such as price negotiations to moderate the management tools to budget impact. moderate budget 4.8 impact Payers consider it challenging to attribute the synergistic effect of combination products to 4.0 Attribution of value individual components which is not clearly differentiated in trials. Moreover, pricing for and price to individual 3.1 4.0 combination products is becoming furthermore challenging as these therapies are getting components of the challenging approved in multiple indications, and the added value of the combination product differs combination 3.8 across the indications. Pricing =Least negotiation for 3.8 Payers consider it most challenging to attribute added value of the individual therapies if the combinations where individual backbone therapy and add-on therapies are manufactured by different companies. 2.7 4.2 Anti-trust/competition laws that prevent manufacturers from sharing the price of the components are combination are another barriers for effective pricing negotiation in such cases. 4.0 manufactured by different companies

Challenges in the evaluation and price negotiation of high-cost combination therapies

Lack of robustness of evidence supporting the value of combination was the key challenge for the majority payers in the reimbursement evaluation and price negotiation of high-cost combination therapies. Value attribution to individual components of the combination and inability to negotiate price with more than one manufacturer are also noted as challenging, but effective management of the overall budget impact remains one of their key payer priorities.

Figure 2. Top challenges identified by payers in evaluation and price negotiation of high-cost oncology combinations

Future policy changes and strategies to manage pricing and reimbursement of oncology combinations

Payers consider that current HTA processes are sufficiently robust to evaluate combination therapies, but expect such treatment strategies to face increased



scrutiny in the future due to concerns over rising costs. Most payers see the use of existing cost containment tools such price volume agreements as continuing to play a key role in budget impact management, although introduction of evaluation and pricing frameworks specific for combinations are considered in some markets. Use of indication specific pricing could be an appropriate approach only in specific circumstances, while outcome-based risk sharing agreements are seen as a more likely solution across all markets except the US and Japan. Policy changes facilitating price negotiations with multiple manufacturers have been discussed in the UK and France, but the majority of payers do not expect any major near term changes to the current situation.

outcome - based agreements	with impact Tx, with immature data	already (e.g Andalucia and Catalunia)	in registries	for drug on registries	high impact Tx, with immature data	theory but difficult to implement	at the moment
Indication specific pricing	Possible but no payer interest to apply	Some regions might consider	For Tx included in registries	Only for high cost, high impact Tx, with immature data	Possible but no payer interest to apply	Possible but no payer interest to apply	Strong payer opposition
Ability to negotiate with both MNFs (if diffrent) and both drug price regardless of label update	Evaluation/pricing framework specific for combination could be introduced	No plan at national level; regions could implement	Not considered at the moment	Not considered at the moment	Changes have been proposed but not progressed, some negotiation is possible via NHS England as an intermediary	No ability to negotiate prices as oncology is a protected therapy area	Not considered at the moment
Other	Elimination of some orphan designation privileges	Use of cost effectiveness methods	Changes to the Accord Cadre with specific provisions for pricing of combinations	Use of subpopulation restrictions	Use of RWE to confirm efficacy	Compliance to NCCN, ASCO and/or ICER guidelines	Use of CE methods (system recently implemented) Compliance with guidelines

Figure 3. Likelihood of future policy changes and use of cost-containment tools impacting pricing and negotiations of high cost oncology combinations

Unlikely	Very unlikely	Niether likely or unlikely	Likely	Very likely
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Tx= treatment(s); RWE= Real World Evidence; CE= cost-effectiveness; NCCN= National Comprehensive Cancer Network; ASCO= American Society of Clinical Oncology; ICER= Institute for Clinical and Economic Review

CONCLUSIONS

Manufacturers of products used in combination must consider the nuances of each country's approach in their pricing strategies. While use of indication-specific pricing may be feasible in specific circumstances in Italy, most payers prefer discounting and use of existing financial tools to moderate budget impact. Consequently, manufacturers will also need to actively engage with payers as they develop new policies for pricing of combinations to ensure their products are not undervalued especially when combination components are marketed by different companies.

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